# **Quarterly Results**



May 11, 2020

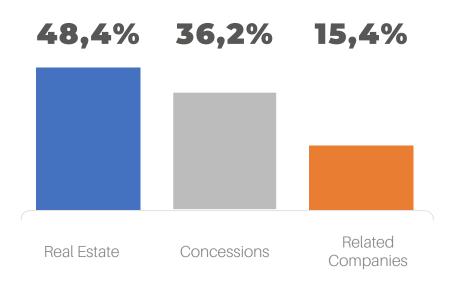






## **DIVESTMENT PLANS**

During the first quarter of 2020, the ICBF business resolution was carried out. This transaction is part of the Company's Divestment Plan, which has been executed since 2018 in order to self-generate the liquidity required for (i) the execution of the Company's Divestment Plan; (ii) the attention to financial obligations; and (iii) the Company's long-term financial strength. With this divestment, since the start of the plan in 2018, to date, COP 274.000 million has been divested (received in cash).



**COP 274.000** millions

## **COMPLETION OF THE LA LÍNEA TUNNEL**



Calarcá, Quindío - Cajamarca, Tolima. (Work Constructed in Consortium)





# **VÍA 40 EXPRESS (Bogotá - Girardot)**



Exchanger Sibaté, Cundinamarca.



Participation: 50%

- Once the SIC's reasoned report was known, the financial-closure work was reactivated. In the first instance, it focused on a bridge loan to finance (i) the EPC remobilization activities; and (ii) construction activities for up to six (6) months.
- To begin construction, it is necessary to have (i) the definitive SIC report; (ii) Firm negotiation on the purchase of the additional period; and (iii) the disbursement of the bridge loan.



# **DEVIMED (Medellín - Santuario y malla vial Oriente)**

Medellín – Caño Alegre and the Oriente Road Network

Beginning<br/>Date:Ending<br/>Date:% Conconcreto<br/>Stake:June, 1996December 202625%

Accumulated Financial Results (COP million)				
	202019	3Q2019	4Q2019	1Q2020
Operating Income	68.056	113.423	151.230	37.939
EBITDA	33.890	78.940	104.188	30.774

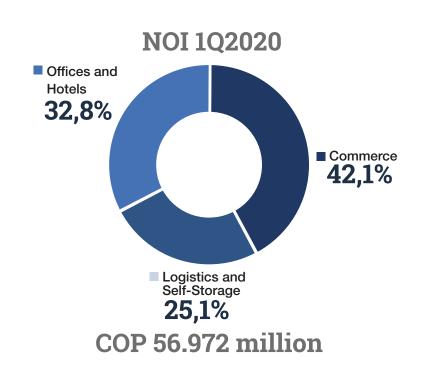
Average Daily Traffic (ADT) (COP millones)				
Toll Stations	2Q2019	3Q2019	4Q2019	1Q2020
Guarne	22.559	21.851	20.723	18.112
Palmas	10.264	10.210	9.879	8.356
Total	32.823	32.061	30.602	26.468

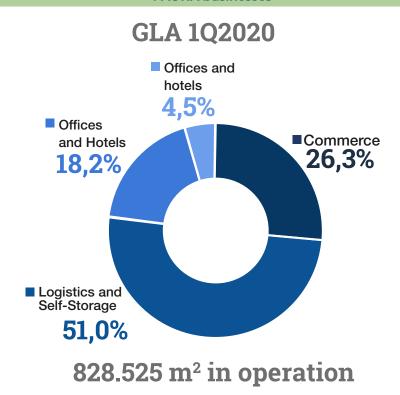


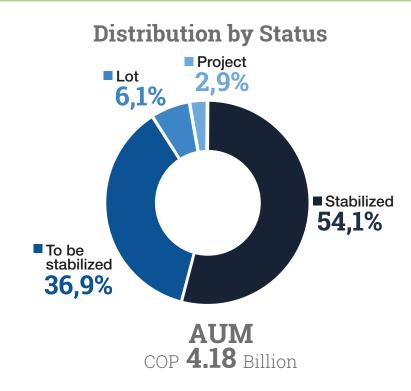
The Devimed Road Concession

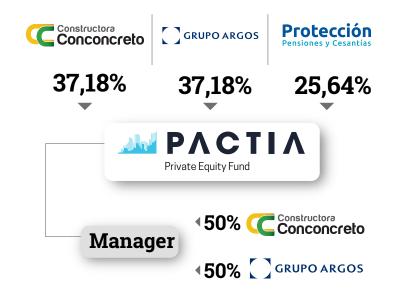


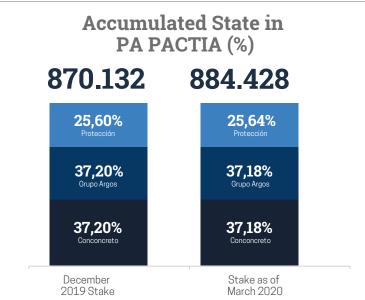
#### **PACTIA businesses**

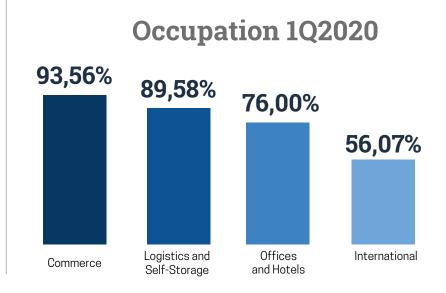




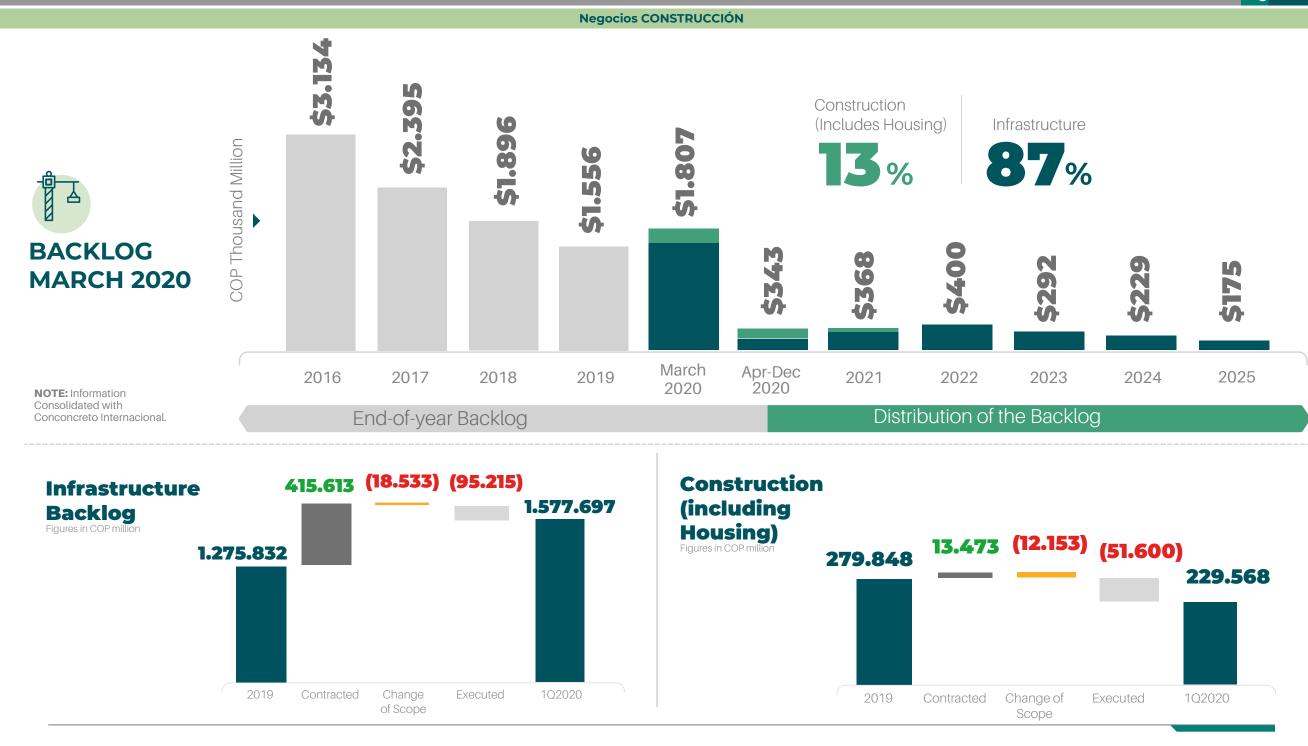










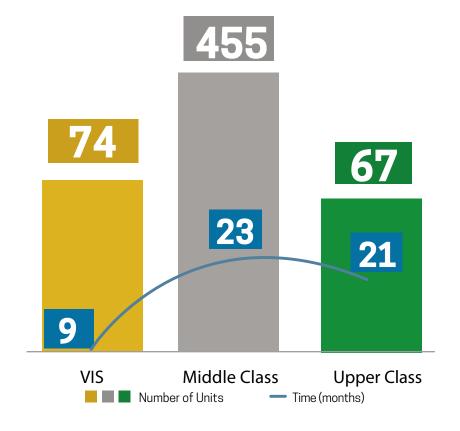


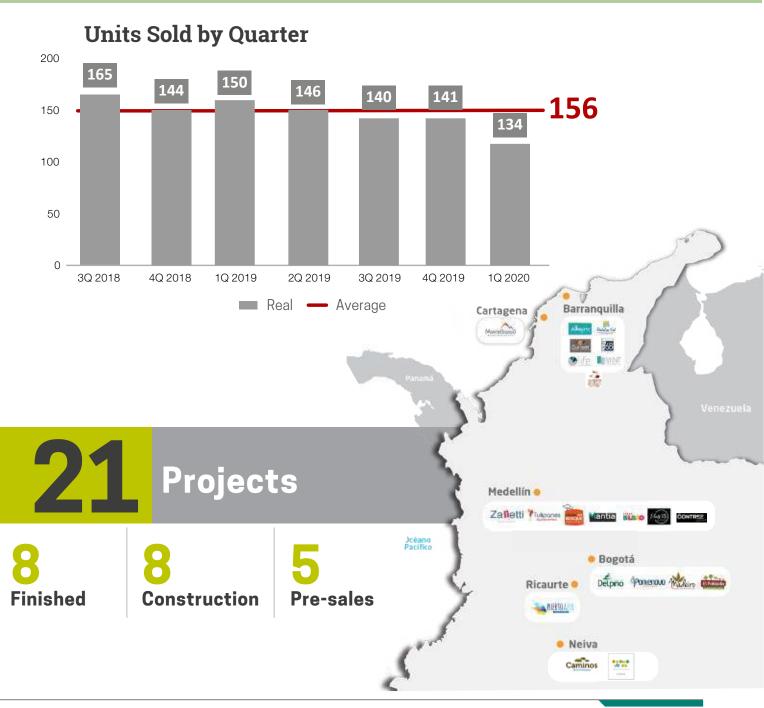


#### The housing business

As of March 31, 2020, eight (8) projects were under construction, concentrated in Bogotá, Medellín, Neiva and Barranquilla. There are 74 VIS housing units, which are expected to sell in an average period of nine (9) months; 455 middle-class units, which are expected to sell in an average of 23 months; and 67 upper-class units, which are expected to sell in an average of 21 months from that date.

## **Units launched**









#### **Financial results**

#### CONSOLIDATED STATEMENT OF RESULTS BY FUNCTION

For the three-month period ending on March 31, 2020 and 2019 (in COP million)

(III COP IIIIIIIOII)	mar. 2020	mar. 2019	var.
Income from Ordinary Activities	169.705	192.772	-12%
Sales Costs	-138.354	-157.277	-12%
Gross Profit	31.352	35.495	-12%
Gross Margin	18,5%	18,4%	
Other Income	3.360	21.978	-85%
Administration and Sales Expenses	-7.824	-7.801	0%
Expenses for Employee Benefits	-10.713	-10.735	0%
Other Expenses	-1.047	-1.152	-9%
Profit by Equity Method, Net	5.065	5.385	-6%
Other Profits (Losses)	14.305	-188	-7727%
Operational Profit	34.498	42.983	-20%
Operational Margin	20,3%	22,3%	
Prifits Derived from the Monetary Position, Net	361	-22	-1724%
Financial Income	11.613	10.970	6%
Financial Costs	-17.017	-18.905	-10%
Before-Tax Profit	29.455	35.025	-16%
Before-Tax Margin	17,4%	18,2%	
Tax Expenses (Income)	-8.351	-4.543	84%
Minority Interest	-1.080	-24	4378%
Profit of the Period	20.024	30.457	-34%
Net Margin	11,8%	15,8%	
EBITDA	44.689	53.007	-16%
EBITDA Margin	26,3%	27,5%	

#### **Net Profit**

Variation March 2020 vs. December 2019 (10.433) million (% Var. -34)

The variation corresponds mainly to the fact that the 2019 results were affected by around COP 28 thousand million by the Dividends and profits for the sale of the CCFC Concession that were not seen in 2020. This impact was offset by better results in projects and Investments, as well as a greater contribution from PACTIA.

TOTAL	18.420	11.799
Manager Equity Method	1.680	1.204
Earning for PCF fair value	14.305	-317
PCF Yields	2.435	10.912
	mar. 2020	mar. 2019

#### STTEMENT OF THE CONSOLIDATED FINANCIAL SITUATION

(In million of Colombian Pesos, COP)	mar. 2020		Variation		
Current Assets	1.123.395	1.146.420	(23.026)	-2,0%	
Long-Term Assets	1.784.523	1.726.738	57.785	3,3%	
Total Assets	2.907.918	2.873.158	34.759	1,2%	
Current Liabilities	577.036	619.620	(42.584)	-6,9%	
Long-Term Liabilities	738.711	714.731	23.979	3,4%	
Total Liabilities	1.315.747	1.334.351	(18.604)	-1,4%	
Total Equity	1.592.171	1.538.807	53.364	3,5%	
Total Liabilities and Equity	2.907.918	2.873.158	34.759	1,2%	

#### Asset Variation 2020 vs. 2019; COP 34.760 million (% Var. 1.2)

The principal variations in the asset correspond to:

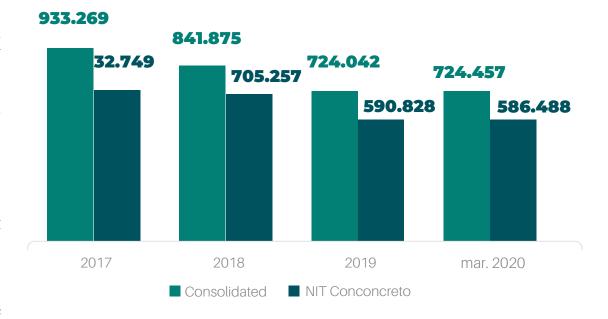
- In the short term, to a decrease in cash and Banks for the execution of the Company's Investment Plan and a decrease in Inventories for the rescission of the ICBF Business and the deeding of housing projects.
- In the long term, the Increase primarily corresponds to the execution of the Investment Plan

#### Liability Variation 2020 vs. 2019; (COP 18.604) million (% Var. -1.4)

The variations correspond to the ordinary line of business; it should be noted that with the rescission of the ICBF business, the Account Payable Account related to the last installment of the lot for COP 12.000 million is eliminated.

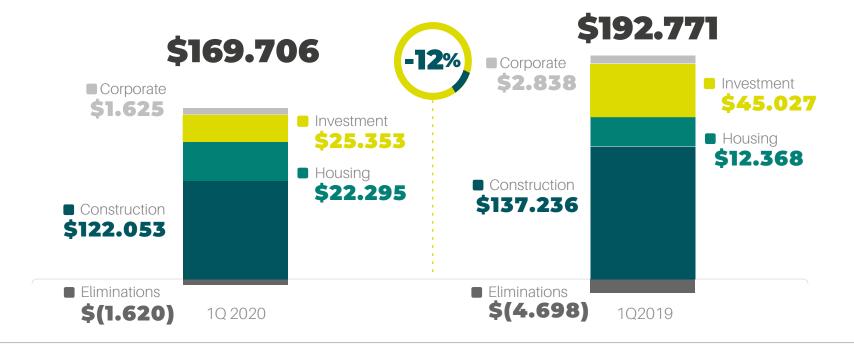
#### Equity Variation 2020 vs. 2019: COP 53.364 million (% Var. 3.5)

The variations correspond to the profits generated in the period and to the impact of the exchange rate on foreign companies.

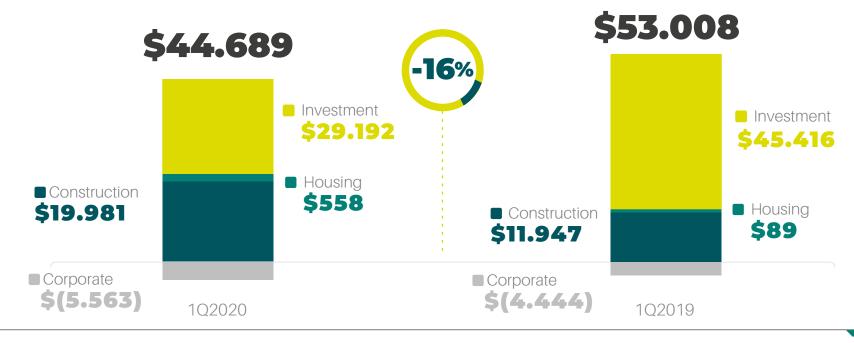


#### **Financial results**

# Consolidated Income Figures in COP million









# **Joint Covid 19**





### **COVID-19 EMERGENCY**

Considering the health emergency that led to a mandatory quarantine, the Company has taken the following steps aimed at (1) safeguarding the life and health of its employees; (ii) protecting and maintaining employee jobs; (iii) protecting and maintaining liquidity; and (iv) preparing the Company and projects for the post-COVID-19 reactivation of the sector and the economy.



**Safeguarding People's Lives and Health:** Before and after the mandatory isolation measure, the Company has promoted social distancing through telework and vacation periods as the right measure to protect the health of all employees and their families, minimizing the risk of contagion in the workplace.



**Protecting and Maintaining Employee Jobs:** The Company has chosen to retain employees and pay their salaries during the emergency period. To cope with this burden, the reserves and procedures presented in the following point are available.

**Protect and Maintain Liquidity:** At the end of March, the Company had a strong cash position. To protect and maintain this liquidity, the Company has advanced or will advance the following:

- Negotiate the payment periods of the obligations with the financial sector.
- Negotiate the payment of the fine ratified in 2019 with the SIC.
- The expanded Presidency Committee and the Steering Committee will voluntarily reduce their working hours by 30% and 20%, respectively.
- Take advantage of the reliefs and supports offered to the Company to overcome the health emergency.

Prepare the Company and the projects for the post-COVID-19 reactivation of the sector and the economy.



#### **Joint Covid 19**



















# STABILITY FOR **OUR EMPLOYEES**

**DURING THE HEALTH EMERGENCY** 

1,699

direct and indirect jobs

**1,248** direct jobs

45 labor contractors

62% Operating personnel

38% Administrative personnel



#Gratitud















## TRAINING CAMPAIGNS AND PROGRAMS

Taking into account the COVID-19 situation, the Corporate University began spaces, such as:

- The Digital Learning Center Art, Culture and Recreation, aimed at providing tools and links so that employees can explore leisure options for themselves and their families from home, with access to books, leisure activities, classes, among others.
- The COVID-19 Information Center has information related to CO-VID-19, such as how to prevent it, recommendations for cleaning and grooming, recommendations to avoid infection, and how to maintain and respect social isolation and social distancing.

Likewise, employees are encouraged to take advantage of time in training spaces, using the Corporate University training platform:

- 514 employees have entered the Corporate Intranet.
- 335 employees have taken courses at the Corporate University Training Centers.
- Registrations have been made for 505 training Events, which have been carried ot in Agreement with the Protección Corporate University, Unipymes and ARL Seguros Bolívar, impacting 275 Company employees.















## **REACTIVATION OF THE COMPANY AND ITS PROJECTS**









Proyecto Hidroeléctrico Ituango

**Doble calzada Llanogrande** 

IBM - Bogotá

**Puente Caridad** 

Atrio Bancolombia - Bogota

Caminos de la Primavera- Neiva

**Colgate -Cali** 

Vía Conectividad Puerto Barranquilla(Kra 38)

Ruta del Sol Tramo I.

Montebianco - Cartagena

ELE 16 - Medellín

**Espíritu Santo-Villavicencio** 

Zanetty - Medellín

Transmilenio Soacha.

Sunset - Barranquilla

Reformas Buro Milla de Oro Medellin

Logika Madrid - Bogotá

