



Relevant corporate events

DEFINITE CLOSING OF THE SIC PROCESS FOR ALLEGED COLLUSION

On October 1, 2020, through Resolution 61737, the Superintendent of Industry and Commerce confirmed the decision to file the Investigation for alleged collusion in the Private-Initiative Tender process for the Bogotá - Girardot Third Lane Project. The decision ratifies Conconcreto's proven, transparent and competitive Behavior, and, especially, its commitment to the Infrastructure development in our country.



The Bogotá - Girardot, Cundinamarca, Vía 40 Express Concession

ADJUDICATIONS (BACKLOG) for COP 99,000 million

During the 3Q 2020, the Contracts of CicloRuta 116, for COP 41,000 million; Comfandi, for COP 47,000 million; and the Stabilization of the PORCE III Warehouse for COP 11,000 million, were adjudicated and activated as Backlog.

CASA COLOMBIA Certification

The Colombian Council for Sustainable Construction and Bureau Veritas have granted the CASA COLOMBIA Certification in DESIGN PHASE to the ELE 16 Project, highlighting the architectural design, water and energy savings, the implementation of native landscaping and all the collaborative work of the team under the BIM methodology. Today, this is the first Stratum 6 Project nationwide – and the second project in Antioquia – to receive this Certification.



Construverde 2020

In the framework of the XI Edition of the International Forum & Expo - Sustainable Design and Construction - CONSTRUVERDE 2020, ELE 16 was nominated in the Sustainable Projects 2020 Competition, achieving third place with 2,503 votes, standing out among 26 projects in industry, Offices and housing. Within the ranking of the three winners, it stands out as the only Stratum 6 housing project with sustainability attributes.





Relevant corporate events

The Ituango Hydroelectric Project

The Colombian Attorney General's Office installed preliminary working groups with the entities involved in the Hidroltuango Project, as a space prior to the request for extra-judicial conciliation, presented by Empresas Públicas de Medellín (EPM).

The Contract between CCC Ituango and EPM is in force and in execution.







Via 40 Express

The Project is advancing with the mobilization efforts of the Construction Consortium and financial closure, to start the works in early 2021.



The Bogotá - Girardot, Cundinamarca, Vía 40 Express Concession

Transmilenio (TM) Projects

The TM 68 G5, G8 Lines and Transmilenio Soacha Projects are advancing in the pre-construction stage to start the works in early 2021.

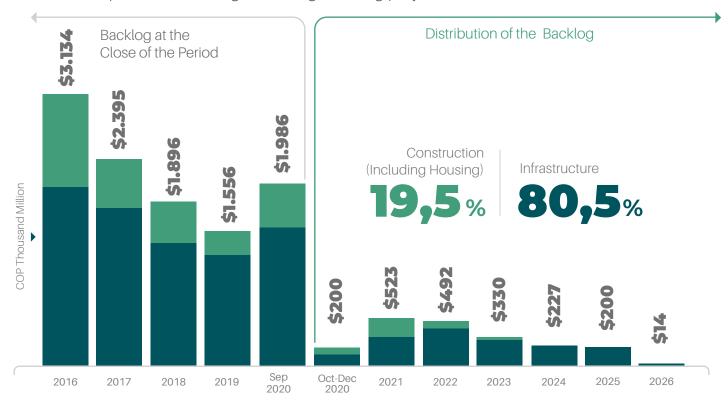




Construction businesses

BACKLOG – Septiembre 2020

The Company's Backlog as of September 2020 is COP 2.0 billion, corresponding to around three (3) years of operation. Of this Backlog, 80.5% corresponds to Infrastructure projects and 19.5% corresponds to Building, including Housing projects.



NOTES: Information consolidated with Conconcreto International. Years of operation = Backlog Balance / Accumulated Income in the last 12 months.

CONSTRUCTION SERVICES:

Infrastructure:

- For the close of 3Q2020, Infrastructure had a Backlog of COP 1,598,004 million, primarily concentrated in the Ruta 40, the El Enlace Patio Portal (Transmilenio Soacha), Hidroltuango, and Transmilenio Carrera 68 Group 5 and Group 8.
- Standing out in the Contract are the entry of the Transmilenio Carrera 68 Group 5 and Group 8 for COP 416,000 million and the CicloRuta 116 for COP 41,000 million.
- The execution of the period was concentrated in Hidroltuango, Ruta del Sol and Vía 40 Express.
- The Change in Scope corresponds to the Hidroltuango Project (execution of emergency works), the loading and hauling of materials in Cerromatoso and Ruta del Sol.

Infrastructure Backlog 467.214 69.297 1.598.004 1.275.832 2019 Contracted Executed Change 3Q2020 in Scope January to September, 2020



Construction businesses

Construcción:

- For the close of 3Q2020, Construction had a Backlog of COP 388,287 million, concentrated in projects, such as Comfandi Las Vegas, Universidad Javeriana, Hotel Guayabero, Zanetti Apartments, Stage 2
- The amount contracted during the period amounts to COP 265,624 million, mainly for contracts for the execution of Comfandi Las Vegas, the Bancolombia Atrium, Con-Tree Housing, Sunset and Porto Rosso.
- As for the main works executed in the Third Quarter of the year, noteworthy are Supercade Manitas, Ciudad Educadora Espíritu Santo, and Lógika II Phase 3 Warehouses 1 and 2.
- The Change in Scope corresponds to the Edificio 1B Zonamérica and the Hotel Tequendama reconversion.

Engineering and Digital Design:

- For the close of 3Q2020, Engineering and Digital Design had a Backlog of COP 14,649 million, concentrated in projects, such as Rubicon Plaza, Contree Housing, Con-Tree Castropol, Transmilenio Soacha and Transmilenio Cra. 68, Lines 5 and 8.
- The value contracted during the period amounts to COP 15,615 million, mainly due to the increase in designs in Rubicon Plaza, Transmilenio Soacha, Transmilenio Cra. 68 Lines 5 and 8, Torre Zentrico, Gran Plaza Conservatorio and Adina Circle Residences.
- As for what was executed in the Third Quarter, noteworthy are projects, such as Wayabero Design, Planta Pdc Canopy Design, Transmilenio Soacha, Transmilenio Cra. 68 Groups 5 and 8.
- The Change in Scope corresponds to the projects Canopy Growth Production Plant Design and Decamerón Serena Del Mar.

Construction Backlog (Including Housing)



January to September, 2020

Engineering and Digital Design



January to September, 2020



Concession businesses

Concessions in Operation:

Vía 40 Express (Bogotá - Girardot):

Beginning of Operations: December 1, 2016.

- In August 2020, Amendment (Otrosí) Number 3 and Minutes of Suspension Number 2 were signed with the ANI, making the construction period previously affected by the SIC Investigation viable.
- On October 1, 2020, the SIC confirmed the filing of the Investigation on the bidding process. This fact, added to the agreements signed with the ANI, have allowed the Concessionaire to continue in the process of achieving the financial closure of the project.
- In October, the remobilization activities of the Ruta 40 Construction Consortium also began, with the aim of starting the construction of Functional Units One (1) to Seven (7).

Vía 40 Express Concession

Bogotá - Girardot

| Beginning | Ending | Conconcreto |
|---------------|---------------|-------------|
| Date | Date: | Stake (%) |
| December 2016 | December 2046 | 50% |

| Average Daily Traffic | | | | | | | |
|-----------------------|-----------|------------|--------|--------|---------|--------|--|
| | | Accumulate | ed | | Quarter | | |
| Toll Station | sep. 2019 | sep. 2020 | Var. % | 3Q2019 | 3Q2020 | Var. % | |
| Chusacá | 25.692 | 15.751 | -38,7% | 25.307 | 16.092 | -36,4% | |
| Chinauta | 20.487 | 12.721 | -37,9% | 20.167 | 12.890 | -36,1% | |
| Total | 46.179 | 28.472 | -76,6% | 45.474 | 28.982 | -36.3% | |

Devimed (Medellín - Santuario y malla vial de Oriente):

Inicio de operaciones junio 1996.

Obras Doble Calzada Llanogrande:

- Ejecución para completar doble-calzada de 9 km en los sectores Haras Santa Lucía, Complex Llanogrande, Mall Llanogrande y Andalucía.
- A la fecha las obras tienen un avance del 28%, y se espera finalicen en marzo de 2022.

IMG: En el mes de agosto se suscribió otrosí al contrato de concesión para adelantar la compensación del IMG (Ingreso Mínimo Garantizado) durante la vigencia 2020.

DEVIMED:

Medellín - Santuario and the Oriente Road Network

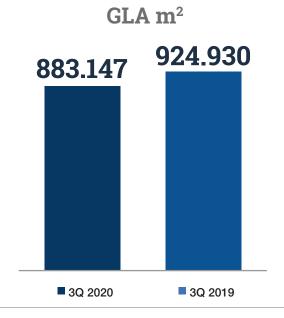
| Beginning | Ending | Conconcreto |
|-------------|-------------|-------------|
| Date: | Date: | Stake (%) |
| June , 1996 | June , 2026 | 25% |

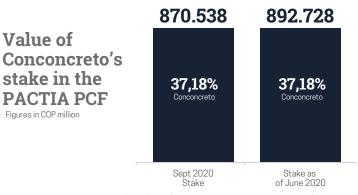
| Average Daily Traffic | | | | | | | |
|-----------------------|-----------|------------|--------|--------|---------|--------|--|
| | | Accumulate | ed | | Quarter | | |
| Toll Station | sep. 2019 | sep. 2020 | Var. % | 3Q2019 | 3Q2020 | Var. % | |
| Guarne | 22.221 | 12.365 | -44,4% | 21.871 | 14.923 | -31,8% | |
| Palmas | 10.139 | 5.684 | -43,9% | 10.216 | 6.921 | -32,3% | |
| Total | 32.360 | 18.049 | -88,3% | 32.087 | 21.844 | -31.9% | |



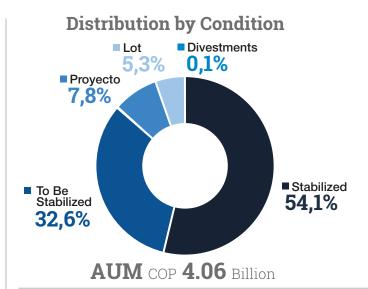


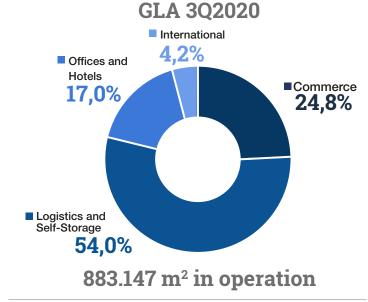
NOI (Accumulated) Figures in COP million 142.034 140.795

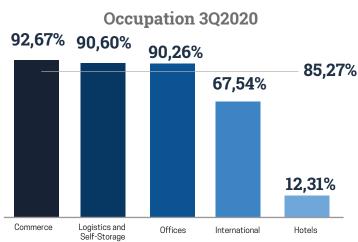




NOTE: The value of Conconcreto's investment as of Dec 2019 was COP 870,132 million





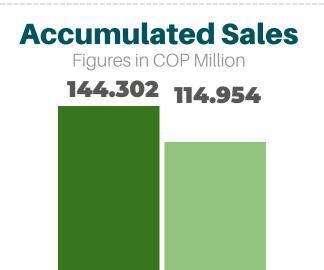


 $\textbf{NOTE:} \ \ \text{In calculating average Occupancy, Hotels were not taken into account.}$



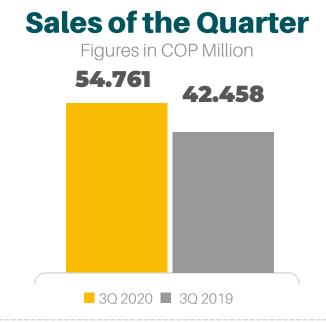
Housing businesses

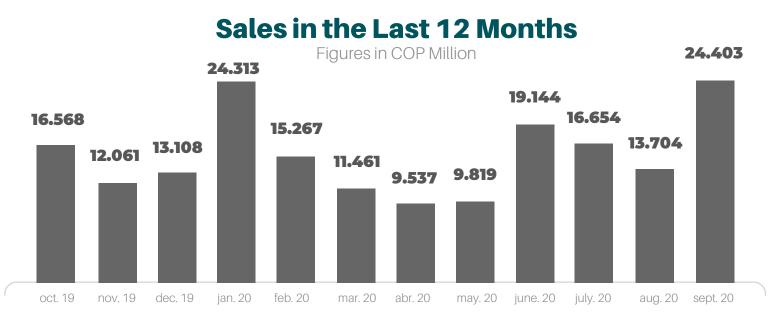
| CONSTRUCTION PROJECTS | PRE-SALE PROJECTS | TOTAL PROJECTS |
|---|---|---|
| 6 | 6 | 12 |
| Value Available Units COP \$47,501 Million Value of Works to be Executed COP \$58,426 Million | Value Available Units COP \$132,103 Million Value of Works to be Executed COP \$112,761 Million | Value Available Units COP \$179,604 Million Value of Works to be Executed COP \$171,187 Million |



sep. 2019

sep. 2020







CONSOLIDATED STATEMENT OF RESULTS BY FUNCTION

| (in COP million) | sept. 2020 | sept. 2019 | Variation | |
|---|------------|------------|-----------|---|
| Income from Ordinary Activities | 374.070 | 659.164 | -43% | |
| Sales Costs | (320.315) | (564.703) | -43% | |
| Gross Profit | 53.755 | 94.460 | -43% | 1 |
| Other Income | 12.441 | 34.305 | -64% | 2 |
| Administration and Sales Expenses | (24.809) | (27.098) | -8% | |
| Employee-Benefit Expenses | (29.827) | (30.693) | -3% | 3 |
| Other Expenses | (4.926) | (2.503) | 97% | |
| Profit by the Equity Method, | Net 7.024 | 8.226 | -15% | |
| Other Profits (Losses) | 414 | 29.267 | -99% | 4 |
| Operational Profit | 14.073 | 105.964 | -87% | |
| Profits derived from the Monetary Position, Net | 425 | 8 | 5256% | _ |
| Financial Income | 33.847 | 40.258 | -16% | 5 |
| Financial Costs | (47.511) | (53.759) | -12% | 9 |
| Before-Tax Profit | 833 | 92.471 | -99% | |
| Expenses (Income) for Taxes | (5.072) | (18.299) | -72% | |
| Minority Interest | (158) | (1.353) | -88% | |
| Profit of the Period | (4.396) | 72.819 | -106% | |
| EBITDA | 43.610 | 140.661 | -69% | |

Financial results

| Margins | sept. 2020 se | pt. 2019 |
|--------------------|---------------|----------|
| Gross Margin | 14,4% | 14,3%6 |
| Operational Margin | 3,8% | 16,1% |
| Before-Tax Margin | 0,2% | 14,0% |
| Net Margin | -1,2% | 11,0% |
| EBITDA Margin | 11,7% | 21,3% |

- 1. The decrease in Gross Profit was due to lower dynamics in the Construction Business and the businesses of the Subsidiaries, as a consequence of COVID-19.
 - In the Construction Business, there was a displacement of approximately two (2) months of execution of the works, and in 2020 the contribution of works that had very good dynamics in 2019 and that - to date - have not been replaced in execution (but in Backlog).
- 2. In 2019, Other Income included the gain from the sale of the CCFC Shares, for approximately COP 21,000 million, a situation that will not be repeated in 2020.
- 3. The reduction in Employee-Benefit Expenses and GAV correspond to austerity measures and the reduction of Employee Expenses by the Company.
 - The increase in Other Expenses corresponds to the deterioration of the investment in Vía Pacífico by around COP 1,700 million, as a consequence of the liquidation process and expectations regarding the arbitration process underway.
- 4. The decrease in Other Earnings is due to a lower valuation of the PACTIA PCF unit, as a consequence of the COVID-19 impact on the update of appraisals, UVR and the operation of the PCF.
- 5 The decrease in Financial Expenses and Income corresponds to lower balances and remuneration/interest rates.
- 6 Despite the reduction in Income, the Company maintained a positive Gross Margin, comparable to the performance of recent years.



Financial results

STATEMENT OF THE FINANCIAL SITUATION

(in COP million)

| | sept. 2020 | dec. 2019 | Variation |
|---|------------|-----------|-----------------|
| Cash and Cash Equivalent | 236.553 | 239.274 | -1,1% |
| Commercial Accounts Receivable | 303.055 | 352.437 | -14,0% 1 |
| Accounts Receivable from Related Party and Associates | 78.246 | 78.757 | -0,6% |
| Current Inventories | 355.807 | 352.207 | 1,0% |
| Non-Current Assets for Sale | 102.345 | 102.503 | -0,2% |
| Other Current Assets | 26.215 | 21.242 | 23,4% |
| Total Current Assets | 1.102.222 | 1.146.420 | -3,9% |
| Investment Properties | 6.146 | 6.146 | 0,0% |
| Property, Plant and Equipment | 309.835 | 315.656 | -1,8% |
| Investments in Joint Ventures and Partners | 1.405.363 | 1.358.961 | 3,4% 2 |
| Other Non-Current Assets | 42.098 | 45.975 | -8,4% |
| Total Non-Current Assets | 1.763.443 | 1.726.738 | 2,1% |
| Total Assets | 2.865.665 | 2.873.158 | -0,3% |
| Current Financial Obligations | 173.511 | 202.451 | -14,3% |
| Commercial Account Payable and Other Accounts Payable | 196.614 | 249.695 | -21,3% |
| Accounts Payable from Related Party and Associates | 33.719 | 34.626 | -2,6% |
| Lease Liabilities | 32.648 | 39.987 | -18,4% |
| Other Non-Financial Liabilities | 43.820 | 64.254 | -31,8% |
| Other Current Liabilities | 21.862 | 14.312 | 52,8% |
| Current Liabilities Held for Sale | 14.294 | 14.294 | 0,0% |
| Total Current Liabilities | 516.467 | 619.620 | -16,6% |
| Non-Current Financial Obligations | 490.093 | 453.352 | 8,1% |
| Other Non-Current Liabilities | 261.919 | 233.128 | 12,4% |
| Lease Liabilities | 37.135 | 28.251 | 31,4% |
| Total Non-Current Liabilities | 789.147 | 714.731 | 10,4% |
| Total Liabilities | 1.305.615 | 1.334.351 | -2,2% |
| Equity Attributable to Owners of the Parent Company | 1.555.498 | 1.534.260 | 1,4% |
| Non-Controlling Participations | 4.552 | 4.547 | 0,1% |
| Total Equity | 1.560.050 | 1.538.807 | 1,4% 4 |

The variations and dynamics of the Statement of the Financial Situation (ESF, in Spanish) are due to the ordinary course of business; however, a minor variation in the Cash Balance stands out, mainly explained by:

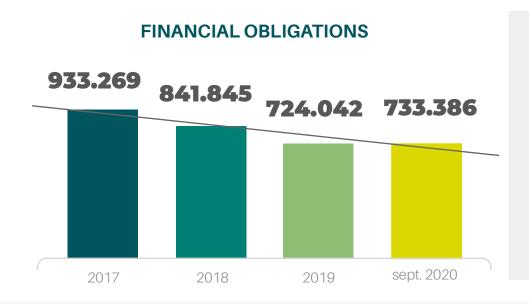
- 1. A decrease in Current Commercial Accounts Receivable, due to the recovers of the Infrastructure and Construction portfolios, as well as that of the Housing Units with their clients.
- 2. An Increase in Investments, due to the execution of the Investment Plan, the Equity Methods and the Exchange-Rate variations.
- 3. The agreements reached with Banks and some creditors, which allowed the transfer from the short term to the long terms of Financial Obligations, Lease Liabilities and Accounts Payable by (SIC). The Company is up to date on the rest of its current obligations.

In addition to the foregoing, it is worth noting that:

4. The variations in Equity correspond to results for the period and the impact of the Exchange Rate on foreign companies.



Financial results



The variation vs. 2019 corresponds to an increase in the Housing Backlog, and the Construction loans related to the execution of these projects.

To date, the Company has not required loans to maintain its operation.

CONTRIBUTION BY BUSINESS LINE

STATEMENT OF RESULTS

| COP millions | CONSTUCTION | HOUSING | INVESTMENT | CORPORATE | ELIMINATIONS | TOTAL |
|--|-------------|---------|------------|-----------|--------------|---------|
| Income from Ordinary Activities | 276.816 | 44.445 | 52.160 | 6.280 | -5.630 | 374.071 |
| Gross Profit | 29.881 | 5.092 | 13.759 | 5.152 | (129) | 53.755 |
| Profit (Loss) for Operation Activities | 20.508 | 1.341 | 8.225 | (16.169) | 166 | 14.071 |
| Before-Tax Profit (Loss) | 20.738 | 1.216 | (12.606) | (8.515) | (1) | 832 |
| EBITDA | 40.401 | 2.419 | 15.106 | (14.482) | 167 | 43.612 |

STATEMENT OF THE FINANCIAL SITUATION

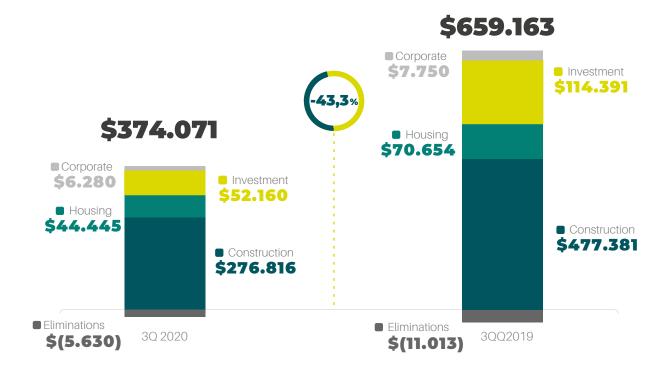
| COP millions | CONSTUCTION | HOUSING | INVESTMENT | CORPORATE | ELIMINATIONS | TOTAL |
|------------------------------|-------------|---------|------------|-----------|--------------|-----------|
| Current Assets | 305.879 | 651.729 | 397.237 | 119.751 | (372.373) | 1.102.222 |
| Long-Term Assets | 146.942 | 61.818 | 1.534.029 | 177.732 | (157.077) | 1.763.443 |
| Total Assets | 452.820 | 713.547 | 1.931.266 | 297.483 | (529.451) | 2.865.665 |
| Current Liabilities | 287.677 | 392.896 | 176.682 | 2.292 | (343.080) | 516.467 |
| Long-Term Liabilities | 61.758 | 132.551 | 716.253 | 64.957 | (186.371) | 789.147 |
| Total Liabilities | 349.434 | 525.447 | 892.935 | 67.249 | (529.451) | 1.305.615 |
| Total Equity | 103.386 | 188.100 | 1.038.330 | 230.234 | - | 1.560.050 |
| Total Liabilities and Equity | 452.820 | 713.547 | 1.931.266 | 297.483 | (529.451) | 2.865.665 |



Financial results

CONSOLIDATED INCOME

Figures in COP million



EBITDA consolidado

Cifras en COP millones

